



Report of Independent Auditors and  
Consolidated Financial Statements

**Jewish Community Foundation of  
The Jewish Federation Council of Greater Los Angeles**

December 31, 2022 and 2021

## **Table of Contents**

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	<b>Page</b>
<b>Report of Independent Auditors</b>	1
<b>Consolidated Financial Statements</b>	
Consolidated Statements of Financial Position	3
Consolidated Statement of Activities and Changes in Net Assets	4
Consolidated Statements of Cash Flows	6
Notes to Consolidated Financial Statements	7

## **Report of Independent Auditors**

The Board of Trustees  
Jewish Community Foundation of the Jewish Federation Council of Greater Los Angeles

### **Report on the Audit of the Financial Statements**

#### ***Opinion***

We have audited the consolidated financial statements of Jewish Community Foundation of the Jewish Federation Council of Greater Los Angeles and its support foundations (the “Foundation”), which comprise the consolidated statements of financial position as of December 31, 2022 and 2021, and the related consolidated statements of activities and changes in net assets and cash flows for the years then ended, and the related notes to the consolidated financial statements.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of Jewish Community Foundation of the Jewish Federation Council of Greater Los Angeles and its support foundations as of December 31, 2022 and 2021, and the changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

#### ***Basis for Opinion***

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor’s Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Foundation and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### ***Responsibilities of Management for the Financial Statements***

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation’s ability to continue as a going concern within one year after the date that the consolidated financial statements are issued.

### ***Auditor's Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.



Los Angeles, California  
June 9, 2023

## **Consolidated Financial Statements**

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**Jewish Community Foundation of  
The Jewish Federation Council of Greater Los Angeles**  
**Consolidated Statements of Financial Position**  
**December 31, 2022 and 2021**  
**(dollar amounts rounded to nearest thousand)**

	2022	2021
<b>ASSETS</b>		
<b>ASSETS</b>		
Cash and cash equivalents	\$ 203,957,000	\$ 147,952,000
Investments		
Securities	566,499,000	821,967,000
Common Investment Pool	425,669,000	512,052,000
Strategic Return Fund	36,311,000	45,146,000
State of Israel bonds	6,380,000	6,030,000
Real estate and partnership interests	33,682,000	37,192,000
	1,068,541,000	1,422,387,000
Total investments		
Other assets, net	2,423,000	4,949,000
	\$ 1,274,921,000	\$ 1,575,288,000
	\$ 1,274,921,000	\$ 1,575,288,000
<b>LIABILITIES AND NET ASSETS</b>		
<b>LIABILITIES</b>		
Grant commitments, net	\$ 70,660,000	\$ 77,632,000
Amounts held in custody for others	141,127,000	180,458,000
Amounts held with no variance power	48,424,000	60,270,000
Other payables	6,269,000	2,980,000
	266,480,000	321,340,000
Total liabilities		
<b>NET ASSETS</b>		
Without donor restrictions		
Support Foundations	214,904,000	290,142,000
Donor Advised Funds	597,839,000	727,285,000
Permanent Legacy Fund (board designated)	71,004,000	83,137,000
	883,747,000	1,100,564,000
Total net assets without donor restrictions		
With donor restrictions	124,694,000	153,384,000
	1,008,441,000	1,253,948,000
Total net assets		
Total liabilities and net assets	\$ 1,274,921,000	\$ 1,575,288,000

See accompanying notes.

**Jewish Community Foundation of  
The Jewish Federation Council of Greater Los Angeles**  
**Consolidated Statement of Activities and Changes in Net Assets**  
**Year Ended December 31, 2022**  
**(dollar amounts rounded to nearest thousand)**

	Without Donor Restrictions	With Donor Restrictions	Total
Public support and corpus gifts			
Contributions to			
Support Foundations	\$ 6,837,000	\$ -	\$ 6,837,000
Donor Advised Funds	68,652,000	-	68,652,000
Endowment and other funds	2,627,000	2,252,000	4,879,000
Total public support and corpus gifts	<u>78,116,000</u>	<u>2,252,000</u>	<u>80,368,000</u>
Investment return and other income			
Investment return, net	(141,178,000)	(24,555,000)	(165,733,000)
Other	1,279,000	42,000	1,321,000
Total investment return and other income	<u>(139,899,000)</u>	<u>(24,513,000)</u>	<u>(164,412,000)</u>
Net assets released from restrictions	<u>6,429,000</u>	<u>(6,429,000)</u>	<u>-</u>
Total public support, corpus gifts, investment return and other income	<u>(55,354,000)</u>	<u>(28,690,000)</u>	<u>(84,044,000)</u>
Distributions and expenses			
Program			
Grants and distributions from			
Support Foundations	36,446,000	-	36,446,000
Donor Advised Funds	109,015,000	-	109,015,000
Endowment and other funds	7,554,000	-	7,554,000
Total grants and distributions	153,015,000	-	153,015,000
Support services	<u>8,448,000</u>	<u>-</u>	<u>8,448,000</u>
Total distributions and expenses	<u>161,463,000</u>	<u>-</u>	<u>161,463,000</u>
Changes in net assets	(216,817,000)	(28,690,000)	(245,507,000)
Net assets, beginning of year	<u>1,100,564,000</u>	<u>153,384,000</u>	<u>1,253,948,000</u>
Net assets, end of year	<u>\$ 883,747,000</u>	<u>\$ 124,694,000</u>	<u>\$ 1,008,441,000</u>

See accompanying notes.

**Jewish Community Foundation of  
The Jewish Federation Council of Greater Los Angeles**  
**Consolidated Statement of Activities and Changes in Net Assets (Continued)**  
**Year Ended December 31, 2021**  
**(dollar amounts rounded to nearest thousand)**

	Without Donor Restrictions	With Donor Restrictions	Total
Public support and corpus gifts			
Contributions to			
Support Foundations	\$ 4,957,000	\$ -	\$ 4,957,000
Donor Advised Funds	101,470,000	-	101,470,000
Endowment and other funds	<u>906,000</u>	<u>2,000,000</u>	<u>2,906,000</u>
Total public support and corpus gifts	<u>107,333,000</u>	<u>2,000,000</u>	<u>109,333,000</u>
Investment return and other income			
Investment return, net	113,730,000	18,344,000	132,074,000
Other	<u>1,554,000</u>	<u>17,000</u>	<u>1,571,000</u>
Total investment return and other income	<u>115,284,000</u>	<u>18,361,000</u>	<u>133,645,000</u>
Net assets released from restrictions	<u>6,159,000</u>	<u>(6,159,000)</u>	<u>-</u>
Total public support, corpus gifts, investment return and other income	<u>228,776,000</u>	<u>14,202,000</u>	<u>242,978,000</u>
Distributions and expenses			
Program			
Grants and distributions from			
Support Foundations	17,647,000	-	17,647,000
Donor Advised Funds	135,426,000	-	135,426,000
Endowment and other funds	<u>8,515,000</u>	<u>-</u>	<u>8,515,000</u>
Total grants and distributions	161,588,000	-	161,588,000
Support services	<u>7,732,000</u>	<u>-</u>	<u>7,732,000</u>
Total distributions and expenses	<u>169,320,000</u>	<u>-</u>	<u>169,320,000</u>
Changes in net assets	59,456,000	14,202,000	73,658,000
Net assets, beginning of year	<u>1,041,108,000</u>	<u>139,182,000</u>	<u>1,180,290,000</u>
Net assets, end of year	<u><u>\$ 1,100,564,000</u></u>	<u><u>\$ 153,384,000</u></u>	<u><u>\$ 1,253,948,000</u></u>

See accompanying notes.



**Jewish Community Foundation of  
The Jewish Federation Council of Greater Los Angeles**  
**Consolidated Statements of Cash Flows**  
**Years Ended December 31, 2022 and 2021**  
**(dollar amounts rounded to nearest thousand)**

	2022	2021
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Changes in net assets	\$ (245,507,000)	\$ 73,658,000
Adjustments to reconcile changes in net assets to net cash used in operating activities		
Noncash gifts of financial assets held at end of year	(4,129,000)	(1,626,000)
Contributions restricted for long-term investment	(2,207,000)	(1,404,000)
Net realized and unrealized losses (gains) on investments	184,598,000	(115,712,000)
Changes in operating assets and liabilities		
Other assets	2,526,000	5,432,000
Grant commitments	(6,972,000)	39,742,000
Amounts held in custody for others	(11,856,000)	(1,429,000)
Amounts held with no variance power	(1,844,000)	(1,857,000)
Other payables	3,289,000	384,000
Net cash used in operating activities	(82,102,000)	(2,812,000)
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Proceeds from sales of investments	833,642,000	768,804,000
Purchases of investments	(697,742,000)	(712,957,000)
Net cash provided by investing activities	135,900,000	55,847,000
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Contributions restricted for long-term investment	2,207,000	1,404,000
Net cash provided by financing activities	2,207,000	1,404,000
Net change in cash and cash equivalents	56,005,000	54,439,000
Cash and cash equivalents, beginning of year	147,952,000	93,513,000
Cash and cash equivalents, end of year	\$ 203,957,000	\$ 147,952,000
<b>SUPPLEMENTAL CASH FLOW INFORMATION</b>		
Noncash gifts of financial assets	\$ 22,044,000	\$ 36,156,000

See accompanying notes.

# Jewish Community Foundation of The Jewish Federation Council of Greater Los Angeles

## Notes to Consolidated Financial Statements

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### Note 1 – Nature of Operations

The Jewish Community Foundation of the Jewish Federation Council of Greater Los Angeles (the “Foundation”) is a California nonprofit corporation organized solely for charitable purposes. The sole member of the Foundation is the Jewish Federation Council of Greater Los Angeles (“JFC”). The accompanying consolidated financial statements do not include the accounts of JFC in as much as it is the intent of their respective boards to operate the Foundation and JFC independently of one another.

The Foundation maintains the books and records for 33 support foundations, which are consolidated with the Foundation for financial reporting purposes. The Board of Directors of each support foundation includes a majority of Foundation-appointed members and a minority of family-appointed members. All significant intercompany balances and transactions have been eliminated in the consolidated financial statements. The Foundation and its support foundations are collectively referred to herein as the Foundation.

### Note 2 – Summary of Significant Accounting Policies

**Basis of presentation** – The accompanying consolidated financial statements are prepared under the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP) and in accordance with the provisions of the Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 958, *Not-for-Profit Entities*. Net assets, revenues, gains, and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

- *Net Assets Without Donor Restrictions* – Net assets available for use in general operations, subject to designations below, and not subject to donor restrictions.

The Foundation has three components within net assets without donor restrictions: Support Foundations, Donor Advised Funds, and the Permanent Legacy Fund (“PLF”).

- Support Foundations (Note 9) are separate, non-profit, charitable corporations funded and named by the donor that support the broad charitable purposes of the Foundation. All grants are approved by the Board of Directors of the respective support foundation and disbursed by the support foundation.
- Donor Advised Funds are gifts to the Foundation without donor restrictions; however, the donor retains the right to recommend grants to organizations that support the broad charitable purposes of the Foundation.
- The PLF (Note 8) is a board-designated endowment. Annually, the Board of Trustees of the Foundation appropriates the amount to be spent from the PLF using Board-adopted spending policies.

**Jewish Community Foundation of  
The Jewish Federation Council of Greater Los Angeles**  
**Notes to Consolidated Financial Statements**

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*Net Assets With Donor Restrictions* – Net assets subject to donor-imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Such donor-imposed restrictions are released when a restriction expires; that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity.

**Cash and cash equivalents** – Cash and cash equivalents include cash on-hand and investments with original maturities at their purchase date of three months or less. The carrying value approximates fair value because of the short maturity of those instruments.

**Bequests** – The Foundation has been named as a beneficiary in numerous wills. Such bequests are not recognized as public support by the Foundation until the earlier of receipt of the assets or confirmation that such bequests are irrevocable.

**Grant commitments** – Grant commitments are grants that have been approved by the Board of Trustees before year-end for a specific program or project and those for which the Board of Trustees, through its by-laws, has approved, but the specific program or project is yet to be determined. Grant commitments to be paid in subsequent years are reported at their net present value using a present value technique, determined using risk-free interest rates applicable for the year in which the grant commitment was first made. These rates ranged from 0.17%–4.73% at December 31, 2022, and ranged from 0.10%–2.51% at December 31, 2021. Conditional grants are expensed and considered payable in the period the conditions are substantially satisfied (Note 5).

**Investments** – Investments consist of money market funds; mutual funds (including fixed income and equity funds); U.S. and international common and preferred stock; U.S. government, municipal, corporate, and international bonds; and other holdings, comprised of non-publicly traded investments. Investments are reported at fair value under a hierarchy which prioritizes the inputs in fair value measurements (Note 3).

Some fixed income securities, such as corporate bonds, do not trade regularly and are classified as Level II securities; fair value may be estimated by independent pricing services based on the prices of similar securities. Securities measured using NAV per share (or equivalent) as a practical expedient include equity securities, hedge funds, and private equity investments. NAV amounts provided by fund managers are adjusted for receipts and disbursements of cash and securities to the most recently available NAV date.

**Jewish Community Foundation of  
The Jewish Federation Council of Greater Los Angeles**  
**Notes to Consolidated Financial Statements**

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The Foundation's investments in mutual funds are valued at the net asset value of shares held. In general, there are no restrictions as to the redemption of these funds, nor does the Foundation have any contractual obligations to further invest in any of these funds. In addition, these funds have daily or monthly liquidity with trades settling between one and three days. Mutual funds are reported by investment asset class (e.g., equity or fixed income) in the tables of Note 3. Investments in U.S. and international common stock and preferred stock are valued using quoted market prices reported on the active market upon which the individual securities are traded. The fair value of the fixed income securities is determined based on valuations provided by independent pricing services, which use multiple valuation techniques that incorporate available market information and proprietary valuation models, which consider market characteristics, such as benchmark yield curve, credit spreads, estimated default rates, and other security features.

For the Common Investment Pool, Strategic Return Fund, and other investments (Note 3), the Foundation considers investments in asset classes other than public equity and fixed income to be alternative investment strategies ("Alternative Investments"). These investments include hedge funds, private equity investments, and other limited partnership interests such as real estate partnerships. The Foundation also considers inflation-hedging investments such as commodities and infrastructure-related investments to be Alternative Investments due to their low correlation with other investment asset classes. Investments that are not readily marketable are carried at fair value, which is determined in good faith by the Foundation, based on relevant factors such as the most recent communications with representatives of the companies that manage the investments.

The Foundation uses net asset value (NAV) as a practical expedient to determine the fair value of alternative investments which (a) do not have a readily determinable fair value, and (b) either have the attributes of an investment company or prepare their financial statements consistent with the measurement principles of an investment company. If the NAV of the investment obtained from the fund manager is not as of the Foundation's measurement date or is not calculated in a manner consistent with the specialized accounting guidance for investment companies, the Foundation considers whether an adjustment to the most recent NAV is necessary. Because of the inherent uncertainty of valuations, these amounts may differ materially from values that would be realized if the investments were sold.

Investment return is reported in the consolidated statements of activities and changes in net assets as either increases or decreases in net assets without donor restrictions unless their use is restricted by donor stipulations or by law. Net changes in unrealized gains (losses) on investments are reported in investment return, net, in the consolidated statements of activities and changes in net assets.

Investments are monitored by the Foundation's Investment Committee and made in a manner consistent with policies and guidelines established by the Investment Committee and approved by the Board of Trustees. In addition to market risks, the Foundation is exposed to credit loss for the amount of the investments in the event of nonperformance by the other parties to the investment transactions. However, nonperformance by the counterparties is not anticipated.

**Jewish Community Foundation of  
The Jewish Federation Council of Greater Los Angeles**  
**Notes to Consolidated Financial Statements**

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**Amounts held in custody for others** – Amounts held in custody for others represents resources received from nonprofit organizations that desire to have the Foundation provide investment management services for those other organizations' endowment or reserve funds. A liability is recorded at the estimated fair value of assets deposited with the Foundation by those nonprofit organizations. Resources are generally invested in the Common Investment Pool (Note 3). At December 31, 2022 and 2021, the Foundation held in custody \$94,839,000 and \$114,988,000, respectively, for JFC, a related organization.

**Amounts held with no variance power** – Amounts held with no variance power are resources received by the Foundation in which the Foundation does not have the unilateral power to direct the use of the resources without the approval of the resource provider, such as when a donor names a specific agency as beneficiary and does not give the Foundation the ability to change the beneficiary. Resources received for which the Foundation does not have variance power are generally invested in the Common Investment Pool (Note 3) and shown as a liability in the consolidated statements of financial position.

**Revenue recognition** – Unconditional contributions are recognized as revenue when received or promised. Unconditional promises to give that are expected to be collected in future years are recognized when the promise is made at fair value based on discounted cash flows. Amortization of the discounts is included in contributions. There were no receivables for unconditional promises to give at December 31, 2022 and 2021. Contributions of assets other than cash are recorded at their estimated fair value. Real estate contributed is recorded at fair value using a current appraisal on the date of the gift and is generally made available for sale as soon as practicable. Contributions of public stock are recorded at the mean of the quoted market price on the date of receipt of donation. Conditional promises to give are not recorded until the conditions are substantially met. An allowance for estimated uncollectible contributions receivable will be recorded based on management's judgment and analysis of the creditworthiness of the donors, past collection experience, and other relevant factors. Accounts are written off against the allowance when deemed uncollectible.

**Use of estimates** – The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**Income taxes** – The Foundation and its support foundations are public charities and are exempt from federal income and California franchise taxes under Section 501(c)(3) of the Internal Revenue Code and corresponding California Revenue and Taxation Code sections. The Foundation and its support foundations do not have any material uncertain tax positions. The Foundation and its support foundations file information organization returns in the United States federal jurisdiction and with the Franchise Tax Board in the state of California.

**Concentration of credit risk** – The Foundation maintains commercial accounts in various financial institutions believed to be creditworthy. Accounts at each bank are insured by the Federal Deposit Insurance Corporations (FDIC) up to \$250,000. Certain investments held with financial institutions are insured up to a specific limit by the Securities Investors Protection Corporation (SIPC). At December 31, 2022 and 2021, the Foundation had amounts that were in excess of the FDIC and SIPC insurance limits. The Foundation performs ongoing evaluations of commercial banks to limit its concentration of credit risk exposure. The Foundation has not sustained any loss of funds maintained in commercial banks.

**Jewish Community Foundation of  
The Jewish Federation Council of Greater Los Angeles**  
**Notes to Consolidated Financial Statements**

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**Recently adopted accounting standards** – The Foundation adopted Accounting Standards Update (ASU) 2016-02, *Leases (Topic 842)* (ASU 2016-02), effective January 1, 2022. This standard was issued by the FASB to increase transparency and comparability among organizations by recognizing lease assets and lease liabilities on the consolidated statements of financial position and disclosing key information about leasing arrangements. The ASU requires not-for-profit lessees to report a right-of-use asset along with a lease liability that arises from most leases. The Foundation used the practical expedients allowed by the standard to not reassess whether any expired or existing contracts are or contain leases, not reassess the lease classification for any expired or existing leases, and not reassess initial direct costs for any existing leases. The Foundation’s adoption of ASU 2016-02 as of January 1, 2022, did not have a material impact on its consolidated financial statements.

In September 2020, the FASB issued ASU No. 2020-07, *Not-for-Profit Entities (Topic 958): Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets*. The provisions of the ASU establish new presentation and disclosure requirements about contributed nonfinancial assets. The Foundation adopted this standard on January 1, 2022, and applied it retrospectively for all periods presented. The Foundation’s adoption of ASU 2020-07 did not have a material impact on its consolidated financial statements.

**Subsequent events** – The Foundation has evaluated subsequent events through June 9, 2023, the date the consolidated financial statements were issued.

### **Note 3 – Investments**

ASC 820, *Fair Value Measurements*, defines fair value, establishes a framework for measuring fair value under U.S. GAAP, and enhances disclosure about fair value measurements. Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability (an “exit price”) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. Valuation techniques used to measure fair value must maximize the use of observable inputs and minimize the use of unobservable inputs. The standard describes how to measure fair value based on a three-level hierarchy of inputs, of which the first two are considered observable and the last unobservable.

**Level I** – Quoted prices in active markets for identical assets or liabilities.

**Level II** – Inputs other than Level I that are observable, either directly or indirectly, such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

**Level III** – Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

**Jewish Community Foundation of  
The Jewish Federation Council of Greater Los Angeles  
Notes to Consolidated Financial Statements**

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The following table presents the Foundation's assets measured at fair value as of December 31, 2022:

	Level I	Level II	Level III	Assets Measured Using Net Asset Value (or Equivalent)	Total
Cash and cash equivalents	\$ 8,621,000	\$ -	\$ -	\$ -	\$ 8,621,000
Equity					
Domestic	365,595,000	-	835,000	48,182,000	414,612,000
International	183,380,000	-	960,000	-	184,340,000
Fixed income					
Domestic	345,985,000	12,741,000	-	6,880,000	365,606,000
International	7,531,000	247,000	-	17,001,000	24,779,000
Alternative investments					
Hedge funds	-	-	-	14,911,000	14,911,000
Private equity funds	-	-	-	33,732,000	33,732,000
Inflation-hedging funds	91,000	-	-	-	91,000
Real estate and partnership interests	-	-	6,568,000	8,901,000	15,469,000
State of Israel bonds	-	6,380,000	-	-	6,380,000
<b>Total investments</b>	<b>\$ 911,203,000</b>	<b>\$ 19,368,000</b>	<b>\$ 8,363,000</b>	<b>\$ 129,607,000</b>	<b>\$ 1,068,541,000</b>

The following table presents the Foundation's assets measured at fair value as of December 31, 2021:

	Level I	Level II	Level III	Assets Measured Using Net Asset Value (or Equivalent)	Total
Cash and cash equivalents	\$ 3,370,000	\$ -	\$ -	\$ -	\$ 3,370,000
Equity					
Domestic	514,547,000	-	1,465,000	60,972,000	576,984,000
International	297,494,000	-	960,000	-	298,454,000
Fixed income					
Domestic	431,276,000	17,467,000	-	10,145,000	458,888,000
International	2,996,000	731,000	-	18,127,000	21,854,000
Alternative investments					
Hedge funds	-	-	-	18,991,000	18,991,000
Private equity funds	-	-	-	27,066,000	27,066,000
Inflation-hedging funds	1,036,000	-	-	-	1,036,000
Real estate and partnership interests	-	-	7,497,000	2,217,000	9,714,000
State of Israel bonds	-	6,030,000	-	-	6,030,000
<b>Total investments</b>	<b>\$ 1,250,719,000</b>	<b>\$ 24,228,000</b>	<b>\$ 9,922,000</b>	<b>\$ 137,518,000</b>	<b>\$ 1,422,387,000</b>

**Jewish Community Foundation of  
The Jewish Federation Council of Greater Los Angeles  
Notes to Consolidated Financial Statements**

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The investment goals of the Foundation are to maintain or grow its asset size and spending power in real (inflation-adjusted) terms with risk at a level appropriate to the Foundation's program objectives. The Foundation diversifies its investments among various financial instruments and asset categories, and uses multiple investment strategies. As a general practice, except for certain support foundations' holdings and government obligations, nearly all financial assets of the Foundation are managed by external investment management firms selected by the Foundation. All financial assets of the Foundation are held in custody by a major commercial bank, except for assets invested with partnerships, real estate, and state of Israel bonds.

At December 31, 2022 and 2021, approximately 85% and 89%, respectively, of the Foundation's investments were publicly traded equities and mutual funds, which are listed on national exchanges; treasury and agency bonds of the U.S. government; and investment grade corporate bonds for which active trading markets exist.

In 2021, the Foundation had contributions, measured at fair value, of Level III domestic equities of \$3,260,000, Level III real estate partnership interests of \$273,000, and other Level III real estate assets of \$40,000. There were no Level III assets contributed in 2022.

In 2022, the Foundation had sale proceeds from Level III domestic equities of \$1,000,000, including a realized gain of \$370,000 related to one asset and sale proceeds from Level III real estate of \$917,000 including a realized loss of \$12,000 related to six assets. In 2021, the Foundation had sale proceeds from Level III domestic equities of \$3,574,000, including a realized gain of \$342,000 related to one asset. There were no significant transfers into or out of Level III of the fair value hierarchy during 2022 or 2021.

The following table includes quantitative information about Level III investments included in the preceding tables, including the range of significant unobservable inputs used in the fair value measurement:

	Fair Value as of December 31,		Valuation Techniques	Unobservable Inputs	Range
	2022	2021			
Domestic equity	\$ 835,000	\$ 1,465,000	Market approach	Market comparable rate Discount rate	N/A* N/A*
International equity	960,000	960,000	Company Valuation or Market Comparables	Company Financials or General Partners' Estimates	N/A*
Real estate and partnership interests	6,568,000	7,497,000	Income approach	Capitalization rate Discount rate	N/A* N/A*
	<u>\$ 8,363,000</u>	<u>\$ 9,922,000</u>			

\*Not included due to the wide range of possible values given the diverse nature of underlying investments.



**Jewish Community Foundation of  
The Jewish Federation Council of Greater Los Angeles  
Notes to Consolidated Financial Statements**

The following table summarizes characteristics of the Foundation's investments measured using NAV at December 31, 2022:

	Strategy	Fair Value	# of Funds	Remaining Life	Amount of Unfunded Commitments	Timing to Draw Down Commitments	Redemption Terms and Restrictions
Domestic equity	Long-short US equity fund	\$ 48,182,000	2	N/A	None	None	Monthly to Annual 35 to 60 days notice None to 20% fund level gate
Fixed income funds	High-yield, credit, and multi-strategy funds	23,881,000	5	Through 2025	\$ 1,177,000	2023	Monthly to cannot redeem 30 to 90 days notice Restrictions vary by fund
Hedge funds	Long-short and multi-strategy funds	14,911,000	7	N/A	None	None	Monthly to over 1 year 30 days to 12 months notice Restrictions vary by fund
Private equity funds	Opportunistic real estate, US/international funds of funds, and multi-strategy funds	33,732,000	23	Through 2032	\$ 34,502,000	2025	Cannot redeem
Real estate	Commercial real estate partnership interests	8,901,000	1	N/A	\$ -	None	Monthly 2 days notice 2% fund level gate
Total		<u>\$ 129,607,000</u>	<u>38</u>		<u>\$ 35,679,000</u>		

Although the Foundation uses its best judgment in estimating the fair value of investments, there are inherent limitations in any estimation technique. Therefore, the values presented herein are not necessarily indicative of the amount that the Foundation could realize in a current transaction. Future confirming events could affect the estimates of fair value and could be material to the consolidated financial statements. These events could also affect the amount realized upon liquidation of the investments.

The net return on the Foundation's investment portfolio consisted of the following for the years ended December 31:

	<u>2022</u>	<u>2021</u>
Interest and dividends	<u>\$ 18,865,000</u>	<u>\$ 16,362,000</u>
Realized and unrealized (losses) gains, net	(181,947,000)	118,520,000
Related expenses	<u>(2,651,000)</u>	<u>(2,808,000)</u>
Net realized and unrealized (losses) gains on investments	<u>(184,598,000)</u>	<u>115,712,000</u>
Total investment return, net	<u>\$ (165,733,000)</u>	<u>\$ 132,074,000</u>

Investment securities are exposed to various risks, such as changes in interest rates or credit ratings and market fluctuations. Due to the level of risk associated with certain investment securities and the level of uncertainty related to changes in the value of investment securities, it is possible that the value of the Foundation's investments and total net assets balance could fluctuate materially.

**Jewish Community Foundation of  
The Jewish Federation Council of Greater Los Angeles  
Notes to Consolidated Financial Statements**

---

The Common Investment Pool (CIP) serves as an investment pool for endowment funds, support foundations, and funds held in custody for charitable or educational organizations. The investment pool is operated using the net asset value method. Net investment income is allocated to each participant in the pool at the end of each quarter based on each participant's share of the investments in the pool. The Strategic Return Fund is an investment pool available for Donor Advised Funds with an investment strategy similar to the CIP but with monthly liquidity.

The investment income, net of related expenses, for the CIP, Strategic Return Fund, and other investments are presented below for the years ended December 31:

	<u>2022</u>	<u>2021</u>
Common Investment Pool	\$ (46,586,000)	\$ 36,450,000
Strategic Return Fund	(7,755,000)	4,909,000
Other investments	<u>(111,392,000)</u>	<u>90,715,000</u>
	<u>\$ (165,733,000)</u>	<u>\$ 132,074,000</u>

The composition of the CIP at fair value is as follows at December 31:

	<u>2022</u>	<u>2021</u>
Equity		
Domestic	\$ 169,162,000	\$ 219,470,000
International	89,635,000	121,672,000
Fixed income	130,587,000	147,614,000
Alternative investments		
Hedge funds	-	1,987,000
Private equity funds	28,635,000	21,309,000
Real estate and partnership interests	<u>7,650,000</u>	<u>-</u>
Total	<u>\$ 425,669,000</u>	<u>\$ 512,052,000</u>

**Note 4 – Retirement Benefits (Unaudited)**

Retirement benefits are provided for substantially all employees hired before January 1, 2006, through the Basic Pension Plan for Employees of the JFC (the "Plan"), a multi-employer pension plan. The risks of participating in multi-employer plans are different from single-employer plans in the following respects:

- Assets contributed to the multi-employer plan by one employer may be used to provide benefits to employees of other participating employers.
- If a participating employer stops contributing to the multi-employer plan, the unfunded obligations of the Plan may become the responsibility of the remaining participating employers.

**Jewish Community Foundation of  
The Jewish Federation Council of Greater Los Angeles**  
**Notes to Consolidated Financial Statements**

---

- If the Foundation chooses to stop participating in the multi-employer plan, the Foundation may be required to pay the Plan an amount based on the underfunded status of the Plan, referred to as a withdrawal liability.

The JFC is the plan administrator of the Basic Pension Plan (Plan number 001), a multi-employer pension plan. The Foundation is one of the participating members registered under the Employer Identification Number 95-1643388. The Plan is made up of two components: a defined benefit component and an employee contribution component. The Plan is subject to a collective bargaining agreement which expires on June 30, 2023.

The actuarial value of the Plan's assets and accrued liabilities, as reported in the annual certification submitted to the Secretary of the Treasury by the Plan's actuary, as of December 31, 2022 and 2021, are listed below. In addition, the Plan's funded percentage and the interest rate used in the accrued liability calculation are listed below. The Plan is "not endangered" (as defined by the IRS), also known as the "green zone," because the Plan's funded percentages were more than 80% for the plan years beginning January 1, 2022 and 2021, and because the Plan met other funding criteria. The figures reported in the annual certification, summarized below, are not audited.

	2022	2021
Actuarial value of assets	\$ 128,384,000	\$ 132,362,000
Actuarial accrued liabilities	145,787,000	147,154,000
Funded percentage	88.00%	89.90%
Valuation interest rate	7.00%	7.00%

Charges to current year expense for the Foundation's share of the pension contributions were \$339,000 and \$323,000 for the years ended December 31, 2022 and 2021, respectively, and are included in support services expenses in the consolidated statements of activities and changes in net assets. The Foundation provided more than 5% of the total contributions in the plan years ended December 31, 2021 and 2020, which are the latest years available.

Employees hired on or after January 1, 2006, are eligible to participate in the Foundation-sponsored defined contribution plan. The Foundation contributes 5% of eligible compensation for participants who have served more than one year of eligible service. Participants are fully vested after three years. The Foundation contributed \$126,000 and \$124,000 for the years ended December 31, 2022 and 2021, respectively, to the defined contribution plan.

**Jewish Community Foundation of  
The Jewish Federation Council of Greater Los Angeles  
Notes to Consolidated Financial Statements**

---

**Note 5 – Grant Commitments**

Grant commitments are expected to be disbursed as follows for the years ending December 31:

2023	\$ 28,933,000
2024	22,221,000
2025	16,186,000
2026	6,106,000
2027	<u>85,000</u>
Total	73,531,000
Present value discount	<u>(2,871,000)</u>
Grant commitments, net	<u><u>\$ 70,660,000</u></u>

The Foundation has approved \$32,675,000 of conditional grants at December 31, 2022, which is not included in grants commitments. Grants are conditional upon grantees meeting certain milestones as detailed in the agreements.

**Note 6 – Net Assets with Donor Restrictions**

Net assets with donor restrictions are restricted for the following purposes at December 31:

	<u>2022</u>	<u>2021</u>
Subject to spending policy and appropriation, including amounts above original gift amount of \$100,346,000 in 2022 and \$98,139,000 in 2021		
Specific grant areas or organizations	\$ 82,036,000	\$ 99,114,000
Any activities of the Foundation	<u>42,338,000</u>	<u>52,816,000</u>
	124,374,000	151,930,000
Subject to appropriation and expenditure for a specified purpose or when a specified event occurs	<u>320,000</u>	<u>1,454,000</u>
Total net assets with donor restrictions	<u><u>\$ 124,694,000</u></u>	<u><u>\$ 153,384,000</u></u>

**Note 7 – Spending Policy**

Consistent with the policy of maintaining the purchasing power of the Permanent Legacy Fund and other endowment funds, the Board of Trustees has approved a spending rate of 5% of the average fair value of the most recent five years. If the current yield is insufficient to provide the full amount of the 5% spending rate, the balance to be expended may be appropriated from accumulated realized and unrealized gains of these assets.

**Jewish Community Foundation of  
The Jewish Federation Council of Greater Los Angeles**  
**Notes to Consolidated Financial Statements**

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**Note 8 – Endowments**

The Foundation's endowment consists of approximately 145 donor-restricted endowment funds in addition to the Permanent Legacy Fund, a board-designated endowment. The net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions. The endowment funds are invested in the Common Investment Pool with the goal of meeting the Foundation's spending policy (Notes 3 and 7).

The Board of Trustees of the Foundation has determined that a portion of the Foundation's net assets meet the definition of endowment under the Uniform Prudent Management of Institutional Funds Act (UPMIFA) as adopted by the state of California as requiring the preservation of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Foundation retains in perpetuity (a) the original value of gifts donated to the endowment, (b) the original value of subsequent gifts to the endowment, and (c) accumulations to the endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. Donor-restricted amounts not retained in perpetuity are subject to appropriation for expenditure in a manner consistent with the standard of prudence prescribed by UPMIFA.

In accordance with UPMIFA, the Foundation considers the following factors in deciding to appropriate or accumulate endowment funds:

1. The duration and preservation of the fund;
2. The purposes of the Foundation and the donor-restricted endowment fund;
3. General economic conditions;
4. The possible effect of inflation and deflation;
5. The expected total return from income and the appreciation of investments;
6. Other resources of the organization; and
7. The investment policies of the Foundation.

**Jewish Community Foundation of  
The Jewish Federation Council of Greater Los Angeles  
Notes to Consolidated Financial Statements**

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The following table presents the Foundation's endowment composition, changes, and net asset classifications for the years ended December 31, 2022 and 2021:

	Without Donor Restrictions	With Donor Restrictions	Total
Endowment net assets, 12/31/2020	\$ 76,149,000	\$ 137,844,000	\$ 213,993,000
Investment return, net	10,894,000	18,508,000	29,402,000
Gifts	906,000	1,404,000	2,310,000
Appropriation of endowment assets for expenditure	<u>(4,812,000)</u>	<u>(5,826,000)</u>	<u>(10,638,000)</u>
Endowment net assets, 12/31/2021	83,137,000	151,930,000	235,067,000
Investment return, net	(10,948,000)	(23,589,000)	(34,537,000)
Gifts	2,627,000	2,207,000	4,834,000
Appropriation of endowment assets for expenditure	<u>(3,812,000)</u>	<u>(6,174,000)</u>	<u>(9,986,000)</u>
Endowment net assets, 12/31/2022	<u>\$ 71,004,000</u>	<u>\$ 124,374,000</u>	<u>\$ 195,378,000</u>

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the value of the initial and subsequent donor gift amounts (deficit). The Foundation has interpreted UPMIFA to permit spending from endowment funds with deficits of this nature in accordance with prudent measures required under law. There were no such deficits as of December 31, 2022 and 2021.

**Note 9 – Support Foundations**

The Foundation has 33 support foundations. A support foundation is a separate not-for-profit corporation that exists to support the Foundation and those charitable organizations supported by the Foundation. Each foundation is a tax-exempt entity for both federal and California tax purposes, and is classified as a public charity rather than as a private foundation.

Support foundations are controlled by the Foundation as a majority of each support foundation's Board of Directors is selected by the Foundation's Board of Trustees. This is a requirement of the Foundation in establishing a support foundation. Accordingly, the support foundations are consolidated with the Foundation and included in net assets without donor restrictions.

**Jewish Community Foundation of  
The Jewish Federation Council of Greater Los Angeles  
Notes to Consolidated Financial Statements**

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The following is a summary of the significant financial statement components of the support foundations as of December 31, 2022 and 2021, and for the years then ended:

	<u>2022</u>	<u>2021</u>
<b>Assets</b>		
Cash and cash equivalents	\$ 16,759,000	\$ 18,870,000
Investments		
Securities	171,599,000	219,087,000
Common Investment Pool	59,281,000	71,208,000
Strategic Return Fund	1,185,000	1,457,000
State of Israel bonds	921,000	921,000
Real estate and partnership interests	<u>5,970,000</u>	<u>6,935,000</u>
Total investments	<u>238,956,000</u>	<u>299,608,000</u>
Other assets	<u>156,000</u>	<u>1,024,000</u>
Total assets	<u>\$ 255,871,000</u>	<u>\$ 319,502,000</u>
<b>Liabilities and Net Assets</b>		
Total liabilities	\$ 40,967,000	\$ 29,360,000
Total net assets without donor restrictions	<u>214,904,000</u>	<u>290,142,000</u>
Total liabilities and net assets	<u>\$ 255,871,000</u>	<u>\$ 319,502,000</u>
<b>Public Support, Corpus Gifts, and Investment Return</b>		
Contributions	\$ 6,837,000	\$ 4,957,000
Investment return, net	<u>(44,687,000)</u>	<u>39,009,000</u>
Total public support, corpus gifts, and investment return	<u>(37,850,000)</u>	<u>43,966,000</u>
<b>Distributions and Expenses</b>		
Grants and distributions	36,446,000	17,647,000
Support services	<u>942,000</u>	<u>873,000</u>
Total distributions and expenses	<u>37,388,000</u>	<u>18,520,000</u>
Change in net assets	(75,238,000)	25,446,000
Net assets, beginning of year	<u>290,142,000</u>	<u>264,696,000</u>
Net assets, end of year	<u>\$ 214,904,000</u>	<u>\$ 290,142,000</u>

**Jewish Community Foundation of  
The Jewish Federation Council of Greater Los Angeles  
Notes to Consolidated Financial Statements**

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**Note 10 – Liquidity and Availability**

The following table reflects The Jewish Community Foundation of Los Angeles' financial assets as of December 31, 2022 and 2021, reduced by amounts not available for general expenditure within one year. Financial assets are considered unavailable when illiquid or not convertible to cash within one year, as well as assets held for others, endowments and accumulated earnings within one year, and Board-designated endowments. These Board designations could be drawn upon if the Board approves that action. General expenditures include grant awards, operating and administrative expenses, capital spending, and other financial liabilities, expected to be paid during the year.

Financial assets available to meet cash needs for general expenditures within one year as of December 31, 2022 and 2021, are as follows:

	<u>2022</u>	<u>2021</u>
Cash and cash equivalents	\$ 203,957,000	\$ 147,952,000
Investments	1,068,541,000	1,422,387,000
Other assets	<u>2,423,000</u>	<u>4,949,000</u>
<b>Total financial assets</b>	<b>1,274,921,000</b>	<b>1,575,288,000</b>
Less: assets unavailable for general expenditures within one year		
State of Israel maturing bonds beyond one year	(5,245,000)	(4,963,000)
Non-redeemable real estate and partnership interests	(33,682,000)	(37,192,000)
Other assets not realized within one year	(33,000)	(409,000)
Amounts held in custody for others	(141,127,000)	(180,458,000)
Amounts held with no variance power	(48,424,000)	(60,270,000)
Board designated endowments (PLF)	(71,004,000)	(83,137,000)
Assets with donor restrictions	<u>(124,694,000)</u>	<u>(153,384,000)</u>
<b>Financial assets available to meet cash needs for general expenditures within one year</b>	<b><u>\$ 850,712,000</u></b>	<b><u>\$ 1,055,475,000</u></b>

As part of the Foundation's liquidity management, it has the policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations become due. In addition, the Foundation invests cash in excess of its operating reserve and assets needed to fund grant commitments in short-term investments and money-market accounts. As part of its liquidity policy, the Foundation sets aside 75% of the following fiscal year's budgeted expenses for an operating reserve. As of December 31, 2022 and 2021, the operating reserve was \$6,789,000 and \$5,858,000, respectively.



**Jewish Community Foundation of  
The Jewish Federation Council of Greater Los Angeles  
Notes to Consolidated Financial Statements**

---

**Note 11 – Functional Expenses**

The following table presents the Foundation's expenses by program or supporting function for the year ended December 31, 2022:

	Program	Support Services		Total Support Services	Total
		Management and General	Development		
Grants and distributions	\$ 153,015,000	\$ -	\$ -	\$ -	\$ 153,015,000
Personnel	-	3,206,000	2,049,000	5,255,000	5,255,000
Other	-	2,350,000	843,000	3,193,000	3,193,000
	<u>\$ 153,015,000</u>	<u>\$ 5,556,000</u>	<u>\$ 2,892,000</u>	<u>\$ 8,448,000</u>	<u>\$ 161,463,000</u>

The following table presents the Foundation's expenses by program or supporting function for the year ended December 31, 2021:

	Program	Support Services		Total Support Services	Total
		Management and General	Development		
Grants and distributions	\$ 161,588,000	\$ -	\$ -	\$ -	\$ 161,588,000
Personnel	-	3,051,000	2,034,000	5,085,000	5,085,000
Other	-	1,912,000	735,000	2,647,000	2,647,000
	<u>\$ 161,588,000</u>	<u>\$ 4,963,000</u>	<u>\$ 2,769,000</u>	<u>\$ 7,732,000</u>	<u>\$ 169,320,000</u>

The consolidated financial statements report certain categories of expenses that are attributed to more than one supporting function. Therefore, some expenses are directly applied and other expenses require allocation on a reasonable basis that is consistently applied. The Foundation allocates expenses on the basis of estimates of time and effort.